The French Interministerial Crisis Cell

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I. French crisis management organisation
1.1. A multi layers territorial organisation
1.2. How does it translate in terms of operational centres

II. The CIC
2.1. Some history
2.2. How does it work?
2.3. Organisation
2.4. Achieved so far and the future
2.5. Some thoughts

III. Q&A
1.1. A multi layers organisation

- **National**
  - ORSEC de zone
  - ORSEC départemental
  - Plan Communal de Sauvegarde

- **Zonal**
  - ORSEC de zone

- **Départemental**
  - ORSEC départemental

- **Communal**
  - Plan Communal de Sauvegarde

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1. Opérationnel 24h/24h. 2. Activé en cas de besoin.
1.2. How does it translate in terms of operational centres?
2.1. Some history

*A tool for inter ministerial crisis management*

- Created in 2010 (LBDSN 2008).
- Under the authority of the Prime Minister.
- Located within the Ministry of Interior (Beauvau).

- This tool is
  - A national level response involving all *ministries* and local competent authorities.
  - A unique *interministerial* response.
2.2. How does it work?

*A fully interministerial way…*

- **Interministerial format** = Activation of the **Crisis Interministerial Cell**
  - On Prime Minister’s decision
  - Based on the « what » and the « where », a ministry is appointed as « crisis manager lead » by PM’s delegation:
    - Homeland territory: Ministry of Interior
    - Abroad: Ministry of Foreign Affairs
    - At sea: Ministry of Defense or Ministry of Equipment, Ecology and the Sea

- **Ministerial format** = Activation of the **Beauvau Crisis Centre**
  On Minister of Interior’s decision in case of limited public security related issues or, preventively, to monitor potentially unstable situations: national events, urban violences developing, riots etc.

*In France, major crisis are coordinated nationally but are dealt with locally (Préfets)*
2.3. Organisation

4 rooms

<table>
<thead>
<tr>
<th>Decision Cell</th>
<th>Anticipation Cell</th>
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<tr>
<td>- Strategic level, heads/reps of ministries front offices.</td>
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<td>- Proposes options to the Prime Minister.</td>
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<td>- Preventive work on how a crisis could affect planned events (i.e. COP 21, EURO 16 etc.).</td>
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<td>- Prospective work on how the crisis in progress could evolve as well as on how to smoothly transition to the post crisis period.</td>
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<tr>
<th>Communication Cell</th>
<th>Situation Cell</th>
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<tr>
<td>- Elaboration of STRATCOM plan</td>
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<td>- Social network and media monitoring</td>
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<td>- Elaboration of press releasable content</td>
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<td>- Fusion of information from all ministries crisis centers</td>
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<td>- Shared analysis</td>
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2.4. Achieved so far and…
*An average of…*

17 **real-time** activations:
crisis, national scale events...

16 major exercises:
gradaul professionnalisation of crisis
management actors, crisis management community

Therefore, many **Lessons Learned:**
Improving curve, adaptations and adjustments…
Investing in:

- **People**
  - Pinpointing all crisis management actors in all ministries/entities
  - Professionnalising crisis management community

- **Structures/equipments**
  - Improving work spaces’ergonomy for better efficiency
  - Developping specific crisis management tools

- **Organisation related processes**
  - Interministerial planification methodology elaboration
  - Collaboration with think-tanks and specialised institutes
  - Publication of the CIC handbook (short term)
2.5. Some thoughts

Our mission is to provide the (civil/political) decision makers with
1. checked and reliable informations
2. As quickly as possible IOT give him the possibility to
3. Make strategic level decisions (not operational conduct of the crisis)
In addition to these, overcome false information/rumors (waves of…).

Multiple tasks, multiple challenges…

Toward more ope and tact conduct of the crisis Vs strat conduct in the far future…?
Q&A