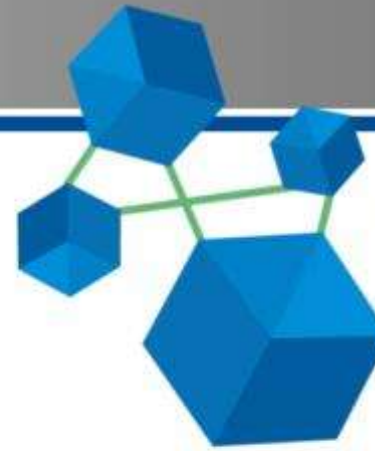


11TH INTERNATIONAL CONFERENCE

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Cyber Targets Water Management

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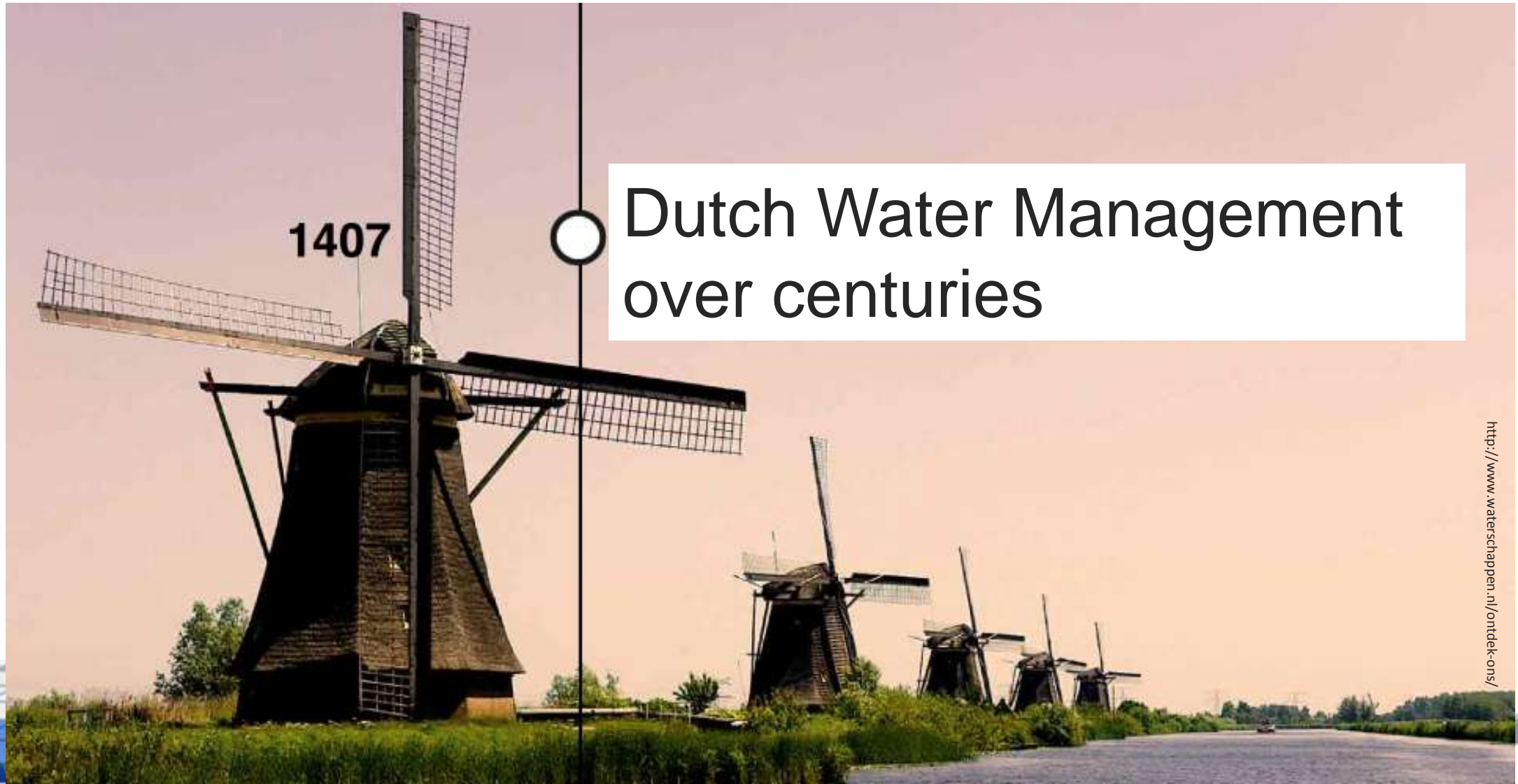
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Outline

1. Introduction to Water Management in The Netherlands
2. The Cyber Security Benchmark
3. Observed ICS-related security dilemmas
4. The Cyber Security Simulator
5. Conclusions & Future work

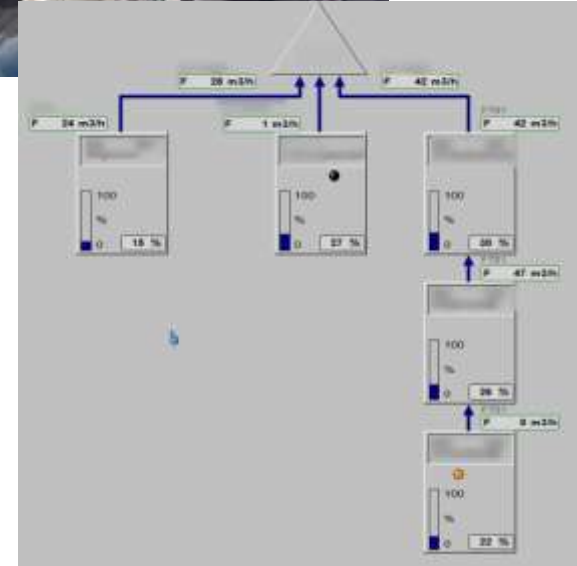
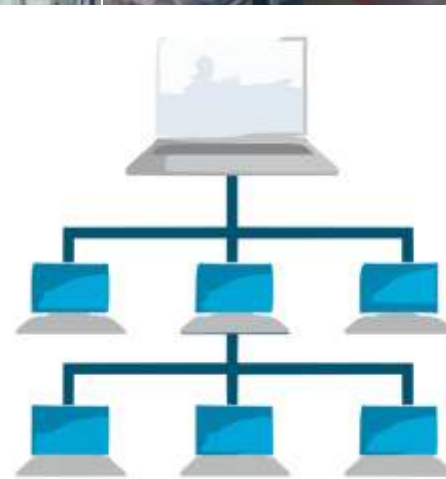
1. Introduction to Water Management in The Netherlands from the past



1407

Dutch Water Management over centuries

1. Introduction to Water Management in The Netherlands: the present



Bron: waterschappen.nl

2. The Cyber Security Benchmark

- Objective: determination of the current state of ICS security in the water management sector
- Questionnaire with 48 open and closed questions
- Simple and fast
- Update of a benchmark questionnaire that was used for the drinking water and electricity sectors¹
- Results allow for anonymous comparisons (confidentiality controlled by the Traffic Light Protocol²)

1. Luijff, E., Ali, M., Zielstra, A.: Assessing and improving scada security in the dutch drinking water sector. *International Journal of Critical Infrastructure Protection* 4(3), 124–134 (2011)

2. CIP: Traffic light protocol (tlp). https://publicwiki-01.fraunhofer.de/CIPedia/index.php/Traffic_Light_Protocol_%28TLP%29 (2015), visited April 2016

2. The Cyber Security Benchmark

48 Questions cover five areas:

- 9 x Security Organisation
- 8 x ICS Deployment
- 8 x ICS Telecommunication
- 7 x ICS Personnel
- 16 x General

New or improved questions on:

- Outsourcing
- IPv6
- Personnel screening
- Pen-testing
- Monitoring & Reporting of security incidents
- Physical security measures
- ICS security topics that need to be addressed

2. The Cyber Security Benchmark

Results (*19 water management organisations participated*):

- Significant differences between the participants in protection
- Examples of problems observed *in some organisations*:
 - limited management awareness for ICS-related risk
 - no or limited separation between office network and ICS network
 - limited security controls on outsourcing of ICS installation and operation
 - limited cyber attack monitoring capabilities
 - default manufacturer passwords or group passwords in certain situations (often because of legacy)
 - security patching is far from being performed according to the base-line requirement

3. Observed ICS-related security dilemmas

1. Patching vs. Continuity

Software updates prevent exploitation of known software vulnerabilities
... but can cause process disruption

2. Isolated vs. Centralised control

Internet technology and COTS solutions allow for simple central control
... but can result in undesired connectivity between compartments and/or the Internet

3. Automation vs. Disaster Recovery Capacity

Automation allows for staff reduction
... but can result in a longer solution time in case of a major disaster that involves multiple sites

4. The Cyber Security Simulator



Objectives:

- **Create awareness**

Demonstration of attack scenarios raises awareness of cyber attacks, the related threats, and the consequences in process control systems

- **Increase knowledge**

Executing various cyber attacks and related (technical) controls on a realistic but scaled platform increases practical knowledge about vulnerabilities and controls

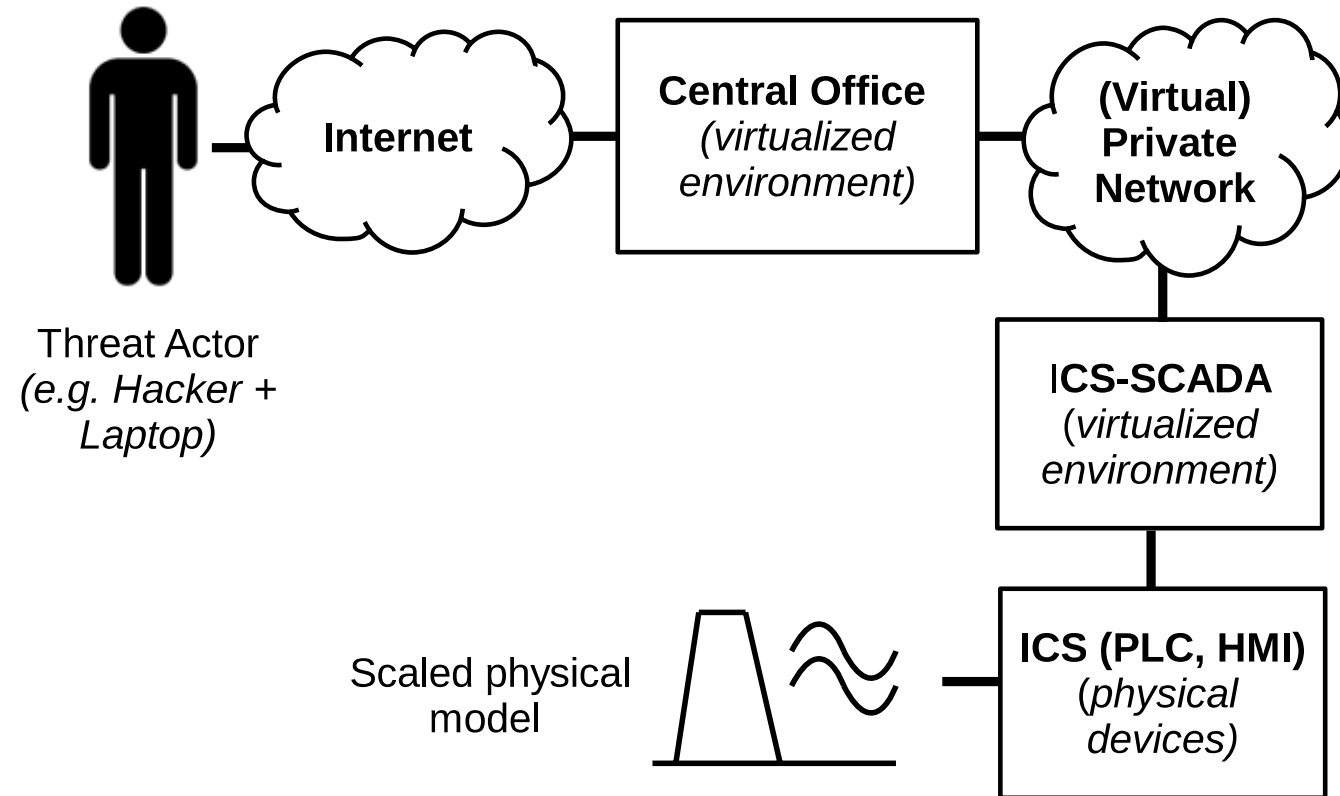
Additional requirements:

- Flexible and modular design
- Realistic configuration
- Clear insight in cyber attacks

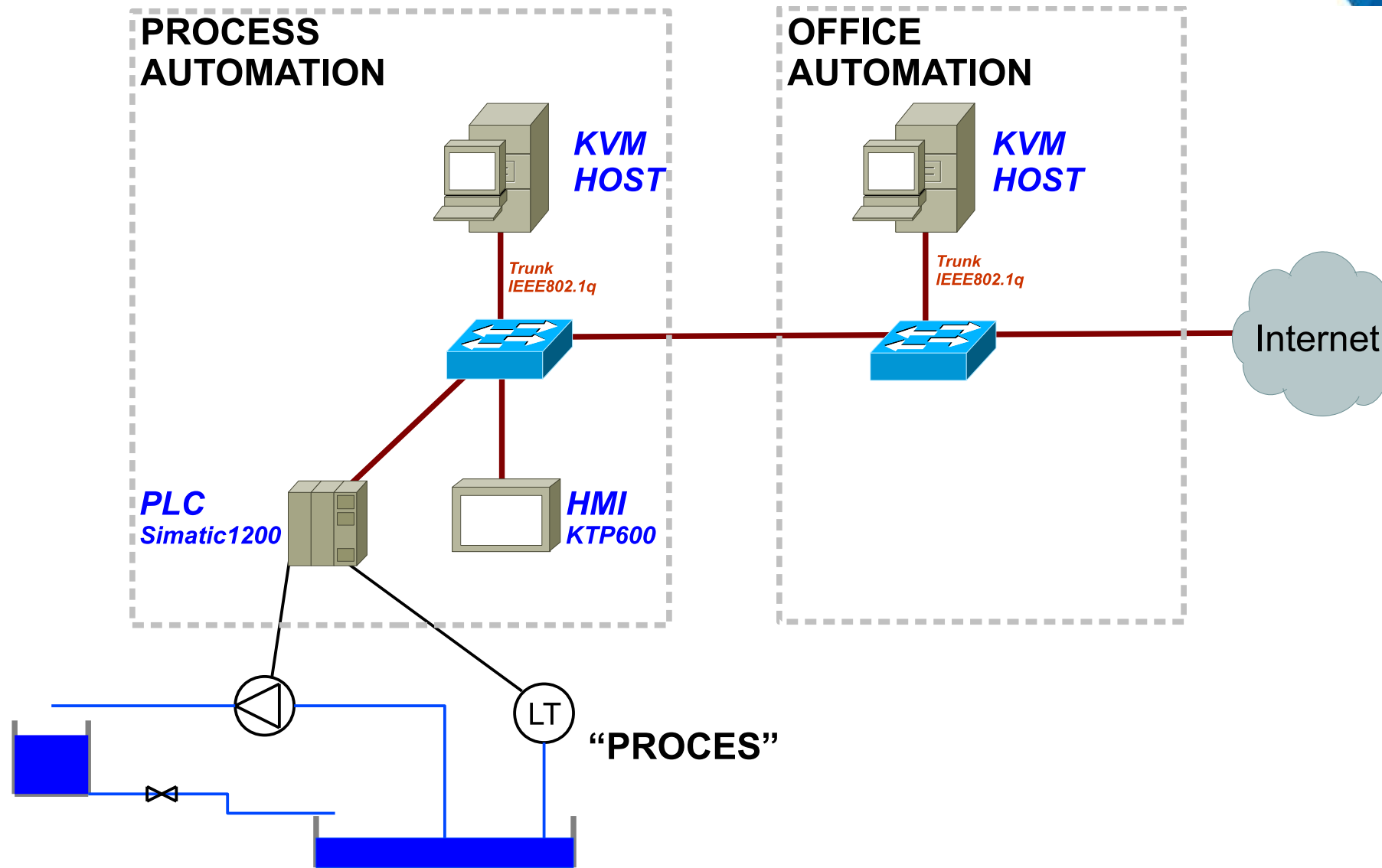
4. The Cyber Security Simulator

Example Attack Scenario:

- email with infected attachment
- infection of an office computer
- lateral movement towards ICS
- exploit of an ICS component
- process disruption



4. The Cyber Security Simulator (DESI)



5. Conclusions and future work

Results:

- Benchmark and its results (19 participants). Main results:
 - significant differences between the participants in protection
 - some of the vulnerabilities easy to solve by well-known controls
 - identification of cyber security dilemmas, related with patching, centralised control, and disaster recovery
- ICS cyber security simulator
 - used for feedback and awareness of observed vulnerabilities

Future work:

- adapting the benchmark to other ICS-related sectors
- further development of the cyber security simulator

Questions?

